

Cybersecurity Tactical Simulation (Tabletop Exercise)

Lessons Learned



SENSATO
CYBERSECURITY SOLUTIONS

“Securing our greatest technical assets: Healthcare Information Technology”



CTS Event Details

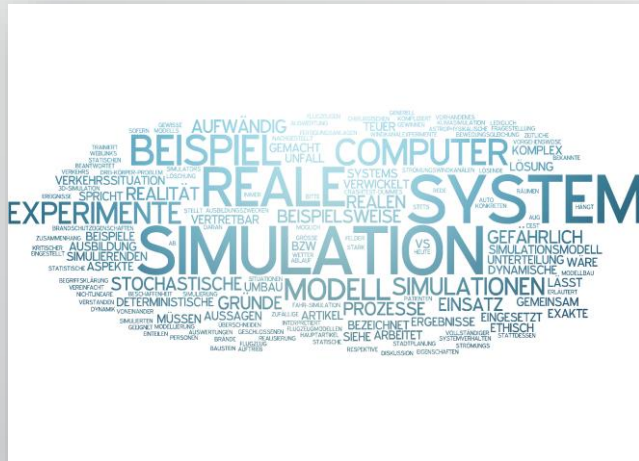
- 13 NJ provider organizations participated over 2 days
- Sponsored by & in partnership with NJHA & NJ HIMSS
- 2 day exercise (March 28 & 29)
- On site at the NJHA Conference Center in Princeton, NJ
- Provided 3 preparation webinars prior to the event
- On day one 1/2 day was spent on education/level setting
- A cybersecurity update from Josh Liss, Cybersecurity Analyst, NJ Department Homeland Security
- CTS Certificates were issued to all participating providers organizations

CTS Challenges For Making this Useful for All Participants

- Organizations Participating: 13
- Average Level of Experience: 3 out of 5 *
- Teams with Incident Response (IR) Plans: 5 *
- Teams without IR Teams: 4*
- Formal IR Training: 2*

* Denotes Pre-Survey Responses

Simulation Approach



Severity Level: 2-5 on a scale of 1-5

Critical Objectives:

- ✓ Learning and Validation
- ✓ Tipping Point Identification

Scenario Methods:

- ✓ Table Top Exercises
- ✓ Full Incident Scenarios

Four simulation exercises performed over the 2 days

Simulation Models

Tabletop

- Highly Realistic
- Stresses Problem Solving
- Opportunity for Learning and Coaching
- Low Risk to Organizational Operations

Full Incident

- Highly Realistic
- Involves Extended Teams
- Focuses on Operational Response
- Some Risk to Organizational Operations

CTS – Lessons Learned

From Attendees

- Organizations need to include emergency preparedness staff members since cybersecurity events can impact large scale community safety (i.e. All Traffic Lights Turned Green)
- An Incident may begin in a very harmless low profile way flying under the radar (i.e. minor helpdesk complaints from employees) “Vigilance”
- Be careful not to accuse or terminate staff without doing a proper investigation of facts – They may be the very people you need most!
- In your IR Plan be sure to allow for periodic communication to avoid disruption and maximize focus. (IT staff and other leadership can get overwhelmed with various people wanting a minute to minute update)
- Medical Devices require a few different strategies and air-gapping may be the best at this moment in time. (Air gapping might be a great tool in general!)
- Need one person empowered to make decisions without fear of reprisals
Also need a backup person in the event the #1 is not available

CTS – Lessons Learned

From Attendees Continued...

- Don't assume you are safe from an attack even if your environment is secured. (i.e. US Banking System Compromised)
- Multiple ways of communicating with leadership and staff need to be part of the organization's IR Plan (i.e. data and communication systems compromised)
- Be sure to have manual operational strategies in your IR Plan as a fall back. Also a good idea to periodically test these strategies.
- As bad as things look or get there is always something that can be done to combat an attack - everyone needs to stay calm and work as a team
- Not every IR Team member will be available during a cyber attack so IR Plans should have both a primary and secondary role assigned



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